



Los Angeles Valley College Strategic Plan 2007-2012 DRAFT

Goal 1. Access and Student Success

We are a student-focused campus that recognizes the inherent potential in all people and promotes individual student achievement of educational goals. We promote a campus atmosphere which is accessible, welcoming, supportive and inclusive.

Strategies

- 1.1 Enhance outreach and marketing to increase visibility and enrollment to reflect our community at large.
- 1.2 Increase student success especially among historically underrepresented student groups.
- 1.3 Assist students in meeting their educational and career goals.
- 1.4 Re-implement "Early Alert" process.

Measures

- a. Measures of student success and retention (i.e. transfers, degrees and certificates, and accountability measures from annual ARCC report).
- b. Enrollment data.
- c. Establish student tracking system to follow students toward their educational goals.
- d. Conduct ongoing evaluation of the effectiveness of student services' and academic programs and offering (program review).
- e. Campus-wide student satisfaction survey results.

Goal 2. Learning and Teaching Excellence

We are a learning-centered campus that emphasizes student learning and fosters instructional excellence and supports academic freedom in a collaborative environment.

Strategies

- 2.1 Institute Student Learning Outcomes (SLO's) campus-wide.
- 2.2 Promote teaching for learning (STARS).
- 2.3 Expand available resources for instructional support and technology.
- 2.4 Promote critical thinking and lifelong learning.
- 2.5 Provide leadership in alternative and innovative learning opportunities.
- 2.6 Promote a teaching environment that recognizes and responds to diverse learning styles and needs.
- 2.7 Attract and maintain a high quality and diverse faculty.

Measures

- a. Conduct ongoing research and evaluation of educational programs' effectiveness (program review).
- b. Campus-wide student satisfaction survey results.
- c. Evaluation of diverse marketing recruitment efforts.
- d. Workshop evaluation surveys.

Goal 3. Community Responsiveness

We are a community-based campus that meets the needs of our diverse internal and external community.

Strategies

- 3.1 Incorporate community involvement in program planning and development.
- 3.2 Collaborate with and meet the needs of the local industry.
- 3.3 Support and expand LAVC Patron's Association.
- 3.4 Expand LAVC emergency response plan as a community resource.
- 3.5 Provide outreach and community education.
- 3.6 Promote social responsibility through volunteerism.

Measures

- a. Conduct ongoing research and assessment of changing community demographics and labor market trends.
- b. Evaluate business advisory committees through program review and Vocational Technical Education Act (VTEA) requirements.
- c. Campus-wide student satisfaction results.

Goal 4. Culture of Respect

We promote an environment of openness, respect and integrity.

Strategies

- 4.1 Promote open and respectful communication among college constituencies promoting a culture of professionalism and collegiality.
- 4.2 Support inclusiveness of individual and community viewpoints in collaborative decision-making.
- 4.3 Support effective shared governance and broad participation on campus.
- 4.4 Foster personal accountability.
- 4.5 Promote a supportive and positive workplace.
- 4.6 Continue to develop LACCD Zero-tolerance for Violence Policy.
- 4.7 Celebrate and educate about diversity.
- 4.8 Ensure equity and fair treatment in all policies, processes and procedures.
- 4.9 ASU club days and events.

Measures

- a. Faculty and staff surveys.
- b. Workshop evaluation surveys.
- c. Campus-wide student satisfaction survey results.
- d. ASU program review data.

Goal 5. Conservation of Resources

We promote physical, environmental, technological, and fiscal responsibility to maximize institutional effectiveness.

Strategies

- 5.1 Build and maintain infrastructure incorporating beautification.
- 5.2 Foster a safe, healthy, aesthetically pleasing physical environment.
- 5.3 Foster GREEN awareness and approach to resource management.
- 5.4 Maintain and expand campus technology and infrastructure.
- 5.5 Ensure and upgrade state-of-the-art facilities and equipment.
- 5.6 Promote institutional accountability.
- 5.7 Explore external sources of funding and grants.

Measures

- a. Conduct ongoing research and evaluation of administrative services' (program review).
- b. Campus-wide student satisfaction survey results.

Goal 6. Creative Environment

We promote a climate of discovery that values and embraces both inquiry and creativity.

Strategies

- 6.1 Promote innovative technologies.
- 6.2 Foster creative problem solving.
- 6.3 Support creativity through professional development activities for faculty and staff.
- 6.4 Cultivate innovative and mutually beneficial partnerships with community and business.

Measures

- a. Staff development surveys.
- b. Campus-wide student satisfaction survey results.